Strategic Plan Implementation

Stop Talking – Start Doing

FOR THE SPEC AT FMM 2008
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Strategic Plan Background

The Strategic Plan (v1-08) is done & will “live on”

SP strategy/task clusters will serve as the base for Implementation & Oversight (I&O)

I&O Vision – some key attributes

- Community is embedded in the process
- Process provides leadership & direction, not micromangement
- I2 budget reflects the results
I&O Plan Challenges

Blending and mixing details, priorities, and budgets was harder than we thought.

Balancing the weight of community involvement vs. weight of process was the hardest.
I&O Space

Create Completely New Oversight Structure

The Right Balance

Assign Responsibility To One Small Group

Bad idea
The Goldilocks Metaphor
The Goldilocks Metaphor

Avoid “too cold” – too little involvement
Avoid “too hot” -- too much process
Sept. Working Draft -- our attempt at “just right”

COMMUNITY RESPONSE

“...reading it made my head hurt ...”
SPEC Response
An option we considered but rejected

Forget about the porridge. I made Goldilocks stew.
SPEC Response

The option we selected – you were right
Thanks for the input

There's always good to come out of a bad situation - whatever others do or say!

I've always wanted to be taller!
Mid Course Correction

Acknowledge that the Working Draft was close in some ways, but too complex and heavy

Sept 25th: Streamline approach to REDUCE the weight & burden

COMMUNITY RESPONSE

“close enough -- stop talking and start doing”
Today’s Status

- Whole New Structure
- Our First Proposal
- Working Draft
- Mid Course Correction (close enough to just right)
- One Small Group (e.g. SPEC) With All Responsibility
- Bad idea
The I&O Plan

Assign responsibility for to GNC/ACs, which

- Create *substructure* as needed
- Engage members of working entities and staff
- Report thru SPEC to Board
- Communicate to community
Cluster Assignment
Governance & Nominations Committee

- Monitor Governance
- Engage Membership
- Collaborate on planning & investment
- Align funding & investment strategies
- Provide “big tent” for Internet2 community
Cluster Assignment
Applications, Middleware, & Services AC

- Research & develop middleware
- Deploy middleware
- Cooperate on security challenges
- Implement security best practices
- Implement privacy best practices
Cluster Assignment
Architecture & Operations AC

Operate production R&E network
Research/define future network architectures
Implement end/end performance best practice
Partner in future network projects
Use community source development
Cluster Assignment
External Relations AC

Outreach to senior executives
Partner internationally
Partner on policy advocacy
Promote Internet2 as a national asset
Cluster Assignment
Research AC

Operate research testbed
Implement end/end services
Deploy collaboration tools
Develop cyberinfrastructure best practices
Ensure researcher access to testbeds and data
Starting to Do - NOW
SP Implementation Timeline

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“The timeline” must be one based on task by task timelines, developed by each AC, then overlayed on basic I2 budget planning framework.
Starting to Do - NOW
Overlay on 2009 Budget

To have an impact on 2009 we need to prioritize activities by mid-November

- Sept 25 2008 Letter requesting input on priorities
- Specific focus of this week’s activities
- On-going community input (send it in!)
- Some “natural” consequences
This Week’s Doings

Focus Sessions to engage the community

GNC/AC meetings to discuss issue priorities

Natural consequences (from governance changes)

- Ran GNC/AC meetings as “open meetings”
- Began planning for Board & AC elections, AC leadership succession
2009 Priorities
Governance & Nominations Committee

Review status of working entities (SIGs, WGs, Advisory Groups, ...)

Review processes related to working entities

Improve communications between governance & community

Develop ways to assess the health of member relations & governance
2009 Priorities
Applications, Middleware, & Services AC

Plan future of InCommons as basis for federated trust

Engage with IETF on the use of federated identity in Internet protocols

[cross cutting] Focus on quick wins for supporting applications with end/end real time quality constraints
2009 Priorities
Architecture & Operations AC

Support DCN working group Pilot Program

Look at national participant model & member agreements

Expand to 2nd full 10Gb link

Push FiberCo update and renewal

Make progress on defining the future of the I2 network architecture
2009 Priorities
External Relations AC

Enhance international partnerships & connections, policy & practice (e.g. IRNC)

Reach out to continuing & new corporate members with explicit attention on the “value proposition” for a corporate member

Leverage new relationship with the Network Policy Council and be positioned for action in the federal space following federal elections
Address issues & develop plans to support network research testbed(s), access to data, etc. – across researcher, campus, regional, & national networks

Expand support for discipline science by engaging additional real & virtual organizations with plans to support their use of CI

[cross cutting] Focus on quick wins for supporting applications with end/end real time quality constraints
SUMMARY

SP Process: The Planners and Community did good work AND met aggressive timetables (thanks largely to you)

SP I&O “Talk”: The Planners spun our wheels, made one proposal, then were helped by the Community to refine that into something which seems to be workable (and in retrospect, obvious)

SP I&O “Action”: We all are on track now “doing” a process that the Planners think will be both effective and efficient, and result in actions (not just talk)
I&O and Goldilocks Metaphor

The End - #1

“READ ME GOLDILOCKS AGAIN, DAD. BUT THIS TIME GET MORE GROWLING IN THE BEAR PARTS.”
I&O and Goldilocks Metaphor

The End - #2

At Goldilocks' Flower Shop

Too Much Commitment

Too Little Commitment

Just Right

Valentine Bouquets

McHumor.com by T. McCracken
Questions & Discussion